





Prof. Arun Kumar, MONIRBA



#### In Store





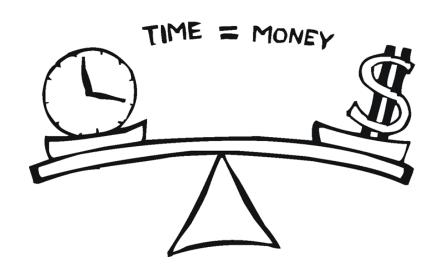
- Basics of Time Management
- Manage Yourself
- Managing Interruptions
- Challenges with Time Management







#### **Why Time Management?**









#### Does this look familiar?







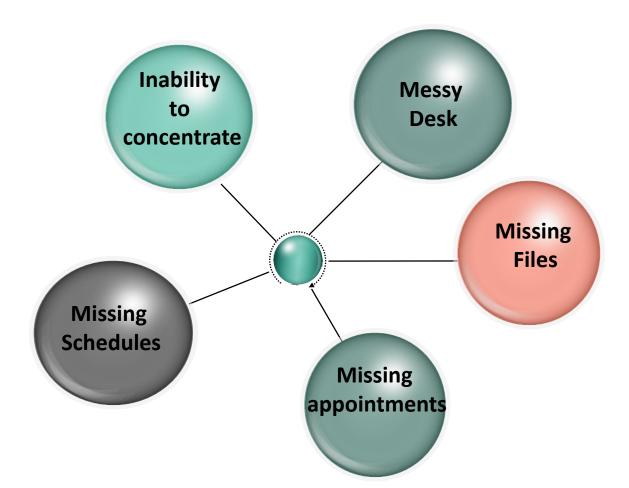








#### Does this sound familiar?





#### Do You Manage Time?

# NO

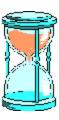


Remember – You do not manage time. You manage yourself, others, and work



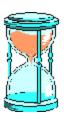
#### How do you manage yourself, others, and work?





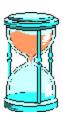
- 1G Notes and Checklists
- 2G Calendars and Appointment Books
- 3G Priorities and Plans
- 4G Relationships and Results

<u>TMM</u>



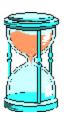
#### 1G - Notes and Checklists

- Record of issues that demand time and energy.
- After completion you can then scratch it from your to-do-list.



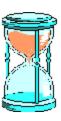
#### 1G- Notes and Checklists - Limitations

- No priority given to items on the list
- No indication of correlation between items and the ultimate goal
- Tends to be mindlessly reactive to the external.



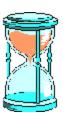
#### **2G- Calendars and Appointment Books**

- Take your checklist and schedule the timing of events and activities.
- The daily work-plan is a key document.



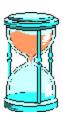
# 2G- Calendars and Appointment Books - Limitations

- Prioritization by relating to ultimate goals
- No schedule orientation
- Few significant achievements



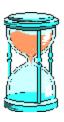
#### **3G- Priorities and Plans**

- Emphasis on values to measure the urgency and importance of items on your list.
- Setting of short, medium and long term goals.
- What to put where and for how long in your calendar and appointment book.



#### **3G- Priorities and Plans - Limitations**

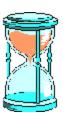
- Tends to focus on the urgent with an over-scheduled day.
- Lends itself to crises management.
- No in-built provision for overall balance.
- Tends to strain human relationship.



#### 4 G - Relationships and Results

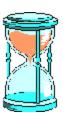
- Move the focus from things and time towards relationships.
- Shift of focus and actions towards important from urgent.
- Focus on the big picture, on opportunities rather than problems.
- Delegate as much as possible.





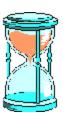
# Getting to Quadrant II

- 1. Identify a Quadrant II activity you know has been neglected in your life.
- 2. One that, if done well, would have a significant impact on your life, either personally or professionally.
- 3. Draw a Time Management Matrix.
- 4. Estimate the percentage of your time spent in each quadrant.



# Getting to Quadrant II

- 5. Log your time for three days in 15 minute intervals.
- 6. Delegate Smartly:
  - List responsibilities you could delegate.
  - List people you could delegate to.
  - List people you could train to be responsible in these areas.



# Getting to Quadrant II

- 7. Commit yourself to start organizing on a weekly basis and set up a regular time to do it.
- 8. Utilize a comfortable and effective planning tool.



# **Compass and Clock**











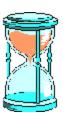


# **Compass and Clock**

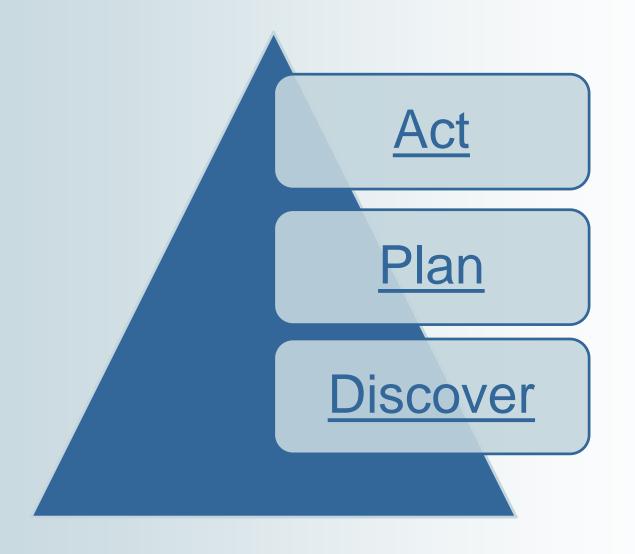


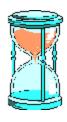
#### Compass (Mega) Vs. Clock (Mini) Priorities

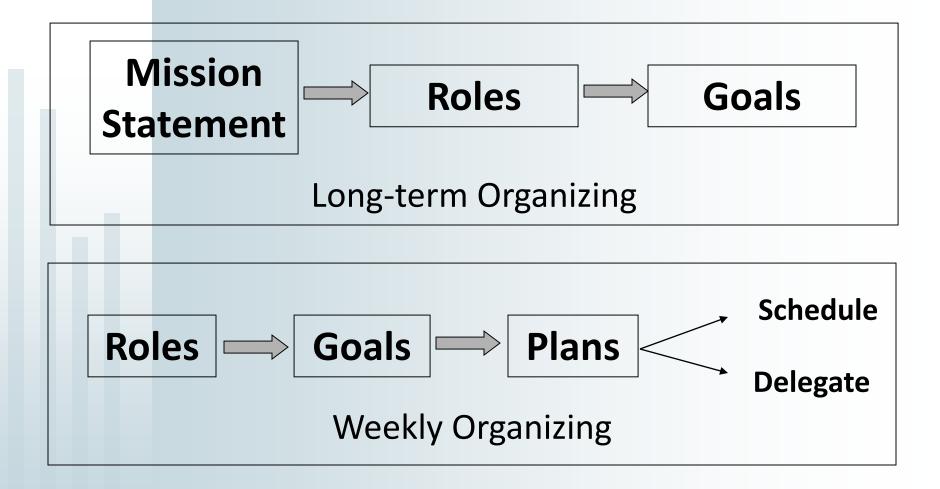
- True North gives the context and meaning
  - Where we are
  - Where we want to go
  - How to get there
- Existence of Inner Compass and Calibration



# **Productivity Pyramid**













#### **Managing Interruptions**

Here are some of the time wasters / culprits / thieves that could act as an interruption









#### **Managing Interruptions**



# 02

#### **Managing Documents**

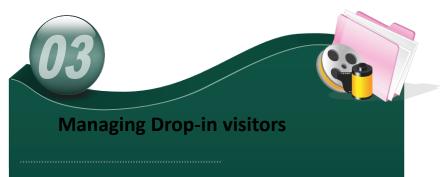
- ✓ Define what you need to keep and for how long
- ✓ Arrange file materials logically
- ✓ Facilitate easy access to materials
- ✓ Purge the files on a regular basis







#### **Managing Interruptions**



- ✓ Create a visual barrier at your workspace to reduce the 'drop-in' visits
- ✓ Don't have extra chairs in your workspace - people do not hang around as long if they must stand
- ✓ For important work move to another space
- ✓ Learn to say NO in a polite way



#### **Managing Phone**

- ✓ Batch your outward calls
- ✓ Delegate calls that you don't have to make personally to one of your team members
- ✓ Terminate calls once the business has been done
- ✓ Set up a rota in your team for handling incoming calls



#### **Challenges with Time Management**

There are three major challenges that could come in way of effective Time Management.



Putting off doing the things that you should be doing at this point!



It is failure to recognize the difference between excellence and perfection.



It is setting objectives that are unrealistic / unattainable / or unchallenging.



#### **Challenges with Time Management [Handling]**

#### **Procrastination**

- ✓ List all tasks that you are currently putting off
- ✓ Remove two from the list by doing them now!
- ✓ Plan and set a schedule for dealing with the rest
- ✓ Reward when tasks are completed
- ✓ Punish when tasks are not completed on schedule

#### Paralyzing Perfectionism

- ✓ Differentiate between Excellence and Perfection
- ✓ Excellence is
   Achievable, Healthy,
   Satisfying, Realistic
- ✓ Perfection is Unattainable, Frustrating, and Unrealistic

# Setting Incorrect Objectives

- ✓ Use SMARTS criteria where the objectives are: Specific, Measurable, Attainable, Realistic, Time-bound, and Supported by the organization
- ✓ Objectives should be challenging

# **Urgent and Important**

- Importance?
- Urgency?

#### **Urgent and Important**

- Importance An activity is important if you personally find it valuable, and if it contributes to your mission, values, and highpriority goals.
- Urgency An activity is urgent if you or others feel that it requires immediate attention.
- The Urgency Index

0-25 Low urgency mind-set

**26-45** Strong urgency mind-set

46+ Urgency addiction

## Quadrant II Time Management<sup>™</sup>

#### **Urgent Not Urgent** Planning, Prevention mportant PC activities Crises Recognizing new Pressing problems opportunities Deadline-driver projects, **Relationship Building** meetings, preparations Renewal, Recreation Needless interruptions Trivia, busywork ot Important Unnecessary reports Some phone calls Unimportant meetings, Time wasters phone calls, mail "Escape" activities Other people's minor Irrelevant mail issues **Excessive TV**

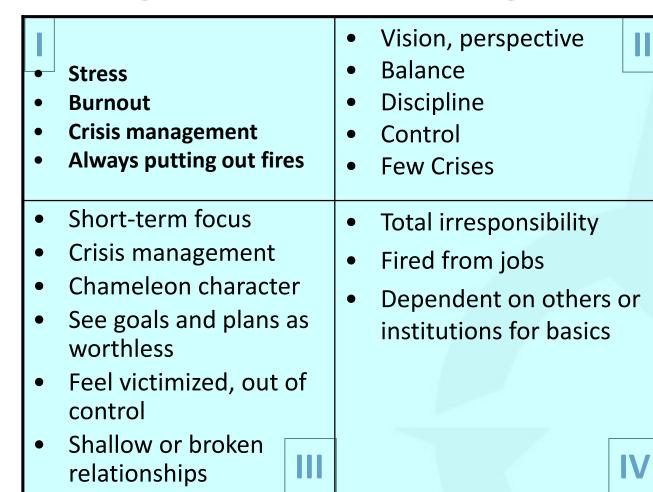
#### Quadrant II Time Management<sup>™</sup>

# Important Not Important

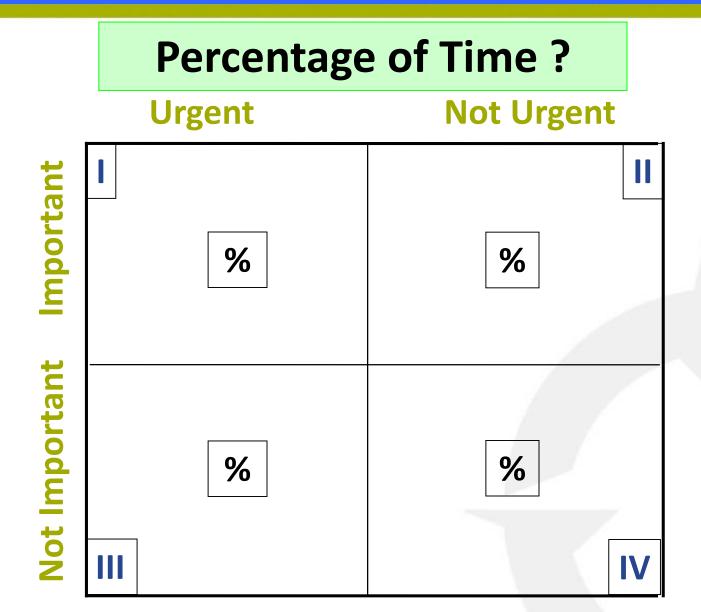
Results

#### **Urgent**

#### **Not Urgent**



## Quadrant II Time Management<sup>™</sup>



# Deming Prize-Winning Organizations vs. Other Organizations

	Urgent	Not Urgent
	1	II
rtani	20-25% (D)	65-80% (D)
odu	25-30%	15%
2		Habits 1-7
		4 Roles
tant	4 FO( (D)	loss than 10/ (D)
por	15% (D)	less than 1% (D) 5%
<u>E</u>	50-60%	3/0
Not		
	Not Important Important	20-25% (D) 25-30%





Your Time starts now!
Good Luck!

